

ADDI/M/PABorel:rh(3 Mar 64)

DD / S R E G I S T R Y

Distribution:

- O&I - Addse
- 1 - DDI Chrono
- 1 - PAB Chrono

FILE *Personal 13*
X Chrono 4

3 March 1964

MEMORANDUM FOR: Executive Director-Comptroller

SUBJECT : Proposed Directory Exchange between CIA and DIA

REFERENCE : DDS Memo for Ex-Dir-Comp, 28 Feb 64 (DDS 64-1108)

1. I have noted the negative outcome of the investigation into the possibility of an exchange between CIA and DIA of ACBUTRA reservists as well as the exchange of telephone directories or portions thereof, and regret the fact that DIA cannot at this time see its way clear to inaugurate a program covering the former.

2. We should not, however, accept defeat on the latter - the exchange of directories. Not a week goes by that I am not made aware of communications problems between DIA and CIA. Many of these are not necessary and are self-defeating. The reasons given in the DDS memo for doing nothing are those I have heard for some 17 years. They are wholly unconvincing and I urge that we not accept them.

3. Why is it that we can trust DIA (and many other departments) with our most sensitive reports and yet feel we run such risk in providing a telephone directory? I do not advocate a wholesale and uncontrolled distribution of our book. I do insist that something can be done to provide a simplified, or in some way sanitized, listing at minimal risk. Let us not hesitate to take a step in the right direction for fear of setting precedent for a subsequent action which may never eventuate, and which in any case would be wholly within our control.

4. Incidentally, at our last CODIB meeting, the Committee, in its comment on the SCIPS report, urges an investigation into the feasibility of having a community directory of information assets (personnel and information holdings). The matter will therefore shortly come up in USIB in a somewhat different context.

PAUL A. BOREL

Assistant Deputy Director
Intelligence/Management

cc: General Carter

* Colonel White

Mr. Bannerman

Approved For Release 2002/08/14 : CIA-RDP84-00780R000600090009-0

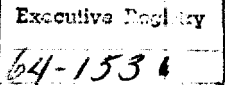
* DD/S Distribution: 1 - D/Pers, 1 - D/L, 1 - DTR 1 - DD/S Subject

UNCLASSIFIED		CONFIDENTIAL		SECRET	
CENTRAL INTELLIGENCE AGENCY OFFICIAL ROUTING SLIP					
TO	NAME AND ADDRESS		DATE		INITIALS
1	DDS				
2					
3					
4					
5					
6					
ACTION		DIRECT REPLY		PREPARE REPLY	
APPROVAL		DISPATCH		RECOMMENDATION	
COMMENT		FILE		RETURN	
CONCURRENCE		INFORMATION		SIGNATURE	
Remarks:					
FOLD HERE TO RETURN TO SENDER					
FROM: NAME, ADDRESS AND PHONE NO.				DATE	
ADDI/M 7E32				3 Mar	
UNCLASSIFIED		CONFIDENTIAL		SECRET	

Approved For Release 2002/08/14 : CIA-RDP84-00780R000600090009-0

TRANSMITTAL SLIP			5 Mar	
TO:				
O/DD/S				
ROOM NO.		BUILDING		
REMARKS:				
<i>Noon Meeting 9 Mar</i>				
FROM:				
O/ExecDir				
ROOM NO.		BUILDING		EXTENSION

Approved For Release 2002/08/14 : CIA-RDP84-00780R000600090009-0

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28 FEB 1964

MEMORANDUM FOR: Executive Director-Comptroller

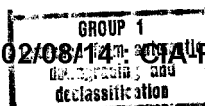
SUBJECT : Proposed ACDUTRA and Telephone Directory
Exchanges Between CIA and DIA

1. At the Senior Staff Meeting on 6 January 1964 Mr. Borel gave an account of his military active duty assignment with DIA and recommended a CIA-DIA exchange program whereby pre-selected reservists of one would take active duty for training in an activity of the other which would benefit one or both parties upon his return to civilian status. Mr. Borel also recommended a CIA-DIA exchange of the organizational sections of their respective telephone books in order to facilitate communication.
2. DIA is not yet prepared to undertake the training of their own military reservists and would prefer to defer consideration of any exchange program for another twelve to eighteen months. It is possible that a limited number of individual orientation tours such as that recently performed by Captain Borel can be arranged, but DIA officials generally seem reluctant to have ACDUTRA reservists undertake work projects normally associated with their civilian jobs.
3. Exchanging a portion of the CIA telephone book with DIA would set a precedent for similar action with other USIB Agencies. No two USIB Agencies have the same physical security standards. CIA would thus lose control over the organizational information in the telephone book and this would constitute a security hazard.
4. In view of the above, I plan to take no formal action at this time to arrange ACDUTRA exchanges or telephone book exchanges between the Agency and DIA.

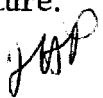
L. K. White
Deputy Director
for Support

25X1

cc: Assistant to DD/I (Management)

~~SECRET~~

Approved For Release 2002/08/14 : CIA-RDP84-00780R000600090009-0

For Release 2002/08/14 : CIA-RDP84-00780R0006	
DATE 27 Feb 64	
TO: Colonel White	
ROOM NO.	BUILDING
REMARKS:	
Recommend your signature.  JHP	
FROM:	
ROOM NO.	BUILDING
EXTENSION	
For Release 2002/08/14 : CIA-RDP84-00780R0006	

Approved For Release 2002/08/14 : CIA-RDP84-00780R000600090009-0

SECRET

MEMORANDUM FOR: Executive Director-Comptroller

SUBJECT : Proposed ACDUTRA Exchange Between CIA and DIA

1. At the Senior Staff Meeting on 6 January 1964 Mr. Borel gave an account of his military active duty assignment with DIA and recommended a CIA-DIA exchange program whereby pre-selected reservists of one would take active duty for training in an activity of the other which would benefit one or both parties upon his return to civilian status. *Mr. Borel also recommended a CIA-DIA exchange of the organizational sections of their respective telephone books.*
2. DIA is not yet prepared to undertake the training of their own military reservists and would prefer to defer consideration of any exchange program for another twelve to eighteen months. It is possible that a limited number of individual orientation tours such as that recently performed by Captain Borel can be arranged, but DIA officials generally seem reluctant to have ACDUTRA reservists undertake work projects normally associated with their civilian jobs.

4-3 In view of the above, I plan to take no formal action at this time to arrange ACDUTRA exchanges between the Agency and DIA.

or telephone book exchange

L. K. White
Deputy Director
for Support

cc: Assistant to DD/I (Management)

3 *It is probable that exchanging a portion of telephone books with DIA would set a precedent for similar action with other USIB Agencies. No time*
USIB Agencies have the same physical security standards. The information and CIA would thus
lose control over the organizational information in
the telephone book and this would constitute
a security hazard.

SECRET

GROUP 1
Excluded from automatic
downgrading and
declassification

Approved For Release 2002/08/14 : CIA-RDP84-00780R000600090009-0

TO:		DATE
Colonel White		24 Feb 64
ROOM NO.	BUILDING	
REMARKS:		
<p>Recommend your signature.</p> <p><i>JHP</i> JHP</p>		
FROM:		
ROOM NO.	BUILDING	EXTENSION

Approved For Release 2002/08/14 : CIA-RDP84-00780R000600090009-0

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001564-10212

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13 FEB 1964

MEMORANDUM FOR: Executive Officer to the DD/S

SUBJECT : Proposed ACDUTRA Exchange Between CIA and DIA

REFERENCE : Your Memo dated 7 Feb 64, subject as above (DD/S 64-0773)

1. We do not foresee any difficulty in arranging tours of ACDUTRA for a limited number of military reservists who are mobilization designees to DIA so long as those tours are restricted to those elements in DD/I and DD/S&T where normal liaison exists with similar elements in DIA. An exchange program of this type has been in effect between CIA and the Assistant Chief of Staff, Intelligence (ACSI), Department of Army for several years.

2. DIA, on the other hand, is not yet prepared to undertake the training of their own military reservists and would prefer to defer consideration of any exchange program for another twelve to eighteen months. DIA does not yet have an approved joint table of distribution against which military reservists can be assigned and are looking to the Army, Navy and Air Force Intelligence offices from whence the functions were transferred to continue to provide training for the reservists concerned. In this connection, we have agreed to try to arrange tours for approximately nine Army Reservists earmarked for DIA for whom neither ACSI nor DIA can provide suitable training this year.

3. In view of the above it is recommended that no formal action be taken at this time to arrange ACDUTRA exchanges between CIA and DIA. It is possible that a limited number of individual orientation tours such as that recently performed by Captain Borel can be arranged but DIA officials generally seem to be reluctant to have individuals in military ACDUTRA status undertake work projects which normally would be accomplished by them in civilian status.

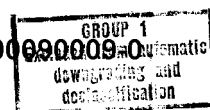


Emmett D. Echols
Director of Personnel

25X1

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DD/S REGISTRY
FILE *Personnel 13*
DD/S 64-0773

7 FEB 1964

MEMORANDUM FOR: Director of Personnel

SUBJECT : Proposed ACDUTRA Exchange Between CIA and DIA

REFERENCE : Memo dtd 17 Jan 64 to DTR fm EO-DD/S, subj:
Defense Intelligence Agency (DD/S 64-0291)

1. You were issued a copy of reference memorandum which requested that the Director of Training in consultation with you submit comments and recommendations on Mr. Borel's proposal for ACDUTRA exchange between DIA and CIA. A copy of the OTR reply to that memorandum is attached.

2. Before proceeding further with this matter I believe it is advisable that you determine whether or not under our Reserve Program such an exchange can be effected without difficulty.



Executive Officer to the
Deputy Director for Support

25X1

Att: Ccy of Memo dtd 3 Feb 64 to DD/S fm
A-DTR, same subj - DD/S 64-0705

EO-DD/S:VRT:maq (6 Feb 64)

Distribution:

Orig - Adse w/ccy of att

1 - DD/S Subject w/O of att and background

1 - DD/S Chrono

MEMORANDUM FOR: Deputy Director for Support

SUBJECT : Proposed ACDUTRA Exchange Between DIA and CIA

REFERENCE : Memorandum to DTR from EO-DDS
dated 17 January 1964

1. On the surface the recommendation contained in referenced memorandum appears to be a good idea, and there is a precedent for it. I understand that an informal arrangement has existed for some time with ACSI to place a limited number of reservists in the DDI for ACDUTRA.

2. There are, however, some factors to be considered before such an arrangement is negotiated with DIA.

a. Active duty training assignments for DIA reservists should be confined to the DDI, DDS&T, and DDS areas of the Agency. The DDP/TRO stated that it looked like a good idea but DIA personnel should not be assigned to DDP for active duty training.

b. A possibility exists that an arrangement providing extensive opportunities for Agency reservists for ACDUTRA in DIA would attract these individuals away from the training programs of the Agency's Joint Military Reserve Training Unit at a time when that unit is making every effort to expand its program and have it better conform to Agency needs. Incidentally, DIA is in the process of creating a Reserve Program similar to the program of this Agency and has received advice and assistance from OP/MMPD/Reserve Activities Branch in its organization.

3. It would appear that a modest exchange program with DIA reservists serving in appropriate capacities in the DDI, DDS&T, and DDS areas of the Agency would have little effect on our own reserve training programs and would provide additional opportunities for our own reservists for active duty training in DIA. An extensive program

would be difficult to manage and could affect our reserve training program. At least some exchange would seem consistent with expressed DCI and DDCI interest in greater understanding between CIA and DIA as reflected in a recent special offering of Project USEFUL for key officers of DIA.

4. I recommend that this Agency establish a modest active duty training exchange program with DIA but confine the active duty training assignments for DIA reservists to the DDI, DDS&T, and DDS areas of this Agency. This program should be managed, I would think, by C/MMPD/OP. The comments and recommendations of this memorandum have been prepared in consultation with the Director of Personnel.



Acting Director of Training

STAT

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MEMORANDUM FOR: Executive Officer to the Deputy Director for Support
SUBJECT: Defense Intelligence Agency
REFERENCE: DDS Memorandum DDS 64-0291, dated 17 January 1964

1. This memorandum is for information only.
2. The opinion of the Office of Security that an organizational breakdown of the Central Intelligence Agency should be withheld from the Defense Intelligence Agency is contained in the enclosed memorandum from the Deputy Director of Security. The Office of Logistics concurs in this opinion.



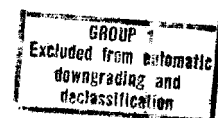
25X1

JAMES A. GARRISON
Director of Logistics

Enclosure:
Memo from DD/SEC,
dtd. 31 Jan. 1964

OL 4 0369a

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SECRET

31 JAN 1964

MEMORANDUM FOR: Director of Logistics

ATTENTION : Chief, Security Staff, Office of Logistics

SUBJECT : Proposal to Furnish Defense Intelligence Agency with the Organizational Section of the Central Intelligence Agency Telephone Book

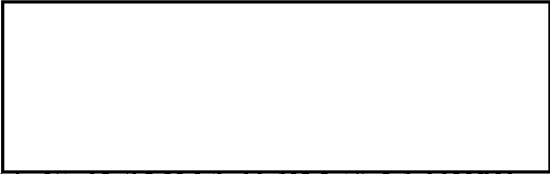
REFERENCE : DDS Memorandum DDS 64-0291, dated 17 January 1964

In response to the request in Reference to comment on the proposal to furnish the Defense Intelligence Agency with an organizational breakdown of the Central Intelligence Agency, we are of the opinion the information should be withheld for the following reasons:

a. To make available such organizational information to the DIA would be to place it beyond our direct control and thus to subject it unnecessarily to possible jeopardy. DIA Physical Security standards are not the same as ours.

b. If we should exchange portions of our telephone books with the DIA, there is no reason why we should not do so with other USIB Agencies who would have an equally pressing need. Thus, the number of books out of our control would possibly eventually exceed that considered in this request, once the precedent is set.

c. It is our understanding that a CIA telephone book or detailed organizational and functional breakdown has long been an RIS target. Any portion thereof should receive maximum protection.


Deputy Director of Security (PPS)

25X1

*Conrad
PPS
1/21/64*

SECRET

GROUP 1
Excluded from automatic
downgrading and
declassification

FILE *Personnel*

DD/S 64-0291

17 JAN 1964


MEMORANDUM FOR: Director of Logistics

SUBJECT : Defense Intelligence Agency

1. At the Senior Staff Meeting on 6 January 1964 Mr. Borel gave an account of his military active duty assignment with DIA and made several recommendations, one of which is quoted below:

"To facilitate communication between DIA and CIA by exchanging the equivalent of the organizational section of our respective phone books."

2. Colonel White requests that you, in consultation with the Director of Security, submit your comments and recommendations on Mr. Borel's recommendation.


Executive Officer to the
Deputy Director for Support

25X1

cc: Director of Security

EO-DD/S:VRT:maq (17 Jan 64)

Distribution:

Orig - D/L

1 - D/Sec

1 - DD/S Subject w/Background

1 - DD/S Chrono

DD/S 64-0291

17 JAN 1964


MEMORANDUM FOR: Director of Training

SUBJECT : Defense Intelligence Agency

1. At the Senior Staff Meeting on 6 January 1964 Mr. Borel gave an account of his military active duty assignment with DIA and made several recommendations, one of which is quoted below:

"An exchange program whereby pre-selected reservists of one would take ACIDUTRA in an activity of the other which would benefit one or both parties upon his return to civilian status."

2. Colonel White requests that you, in consultation with the Director of Personnel, submit your comments and recommendations on Mr. Borel's recommendation.


Executive Officer to the
Deputy Director for Support

25X1

cc: Director of Personnel

EO-DD/S:VRT:maq (17 Jan 64)

Distribution:

Orig - D/TR

1 - D/P

✓ 1 - DD/S Subject w/background

1 - DD/S Chrono

Please ask DTR
in consultation w/ D Per.
submit comments and
recommendation on (2),

And Dir Log in
consultations with Dir Sec.
do likewise on (4).



13 JAN 1964

STAT

FILE Personnel 13

DD/S 64-0213

15 JAN 1964

MEMORANDUM FOR: Mr. Paul A. Borel

Paul:

Colonel White has one copy of your report
as a reminder to follow up on items (2) and (4) on page 4. Returned
herewith is the other copy of your report and the DIA Telephone
Directory. Many thanks.



25X1

Atts: As Stated - DD/S 64-0214

EO-DD/S:VRT:maq (15 Jan 64)

Distribution:

Orig - Adse w/atts

1 - DD/S Subject w/ccy of atts (except DIA Directory)

1 - DD/S Chrono

CONFIDENTIAL

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declassification

30 December 1963

Dear Nick:

My warmest thanks for according me the privilege of taking my recent ACDUTRA in your shop. I learned a lot, came away with a high regard for the members of your staff, and thoroughly enjoyed it.

Attached for your information are a few notes reflecting the substance of our conversation of the 13th. I plan to follow up on some of those matters where this appears to be constructive.

I hope you had a fine Christmas and wish you the happiest of New Years! Let me know when you are ready for the tour here. And again, many thanks.

Sincerely,

[Signature]
Paul A. Borel
Assistant Deputy Director

Attachment: Aide-Memoire

Defense Intelligence Agency

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Approved For Release 2002/08/14 : CIA-RDP84-00780R000600090009-0

Next 2 Page(s) In Document Exempt

Approved For Release 2002/08/14 : CIA-RDP84-00780R000600090009-0

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work closely and in harmony. As a modest program in support of such an objective I suggest four steps:

- (1) An active program of briefings and tours by each on behalf of the other.
- (2) An exchange program whereby pre-selected reservists of one would take ~~ACUTRA~~ in an activity of the other which would benefit one or both parties upon his return to civilian status.
- (3) To have CODIS update the Union List of USIB serials (a Community version of the Production Center Intelligence Products Index PC 770-3-43) and to have informal DIA-CIA sessions at the time our production programs are being drafted in order to program with at least full awareness of what the other plans, which may lead to more.
- (4) To facilitate communication between DIA and CIA by exchanging the equivalent of the organizational section of our respective phone books.

PAUL A. BOREL
Captain, USNR